Sample Preliminary Due Diligence Questionnaire (DDQ)

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Listed below is a set of questions that a due diligence questionnaire (DDQ) should capture. The questions should be sent to the third-party to determine potential residual risks prior to undergoing a full third-party risk assessment. The list does not represent the full set of potential questions. They represent a sample list that can be expanded. Please ensure that a Non-Disclosure Agreement (NDA) is executed prior to sending the DDQ out to the third-party.

- 1. **Third-Party Contact Information:** Vendor Name, Address, Point-of-Contact Name, Phone Number and Email
- 2. **Description of Services/Products:** What services/products will your organization provide to the client?
- 3. **Cost:** How much will the services/products cost? *Please attach a quote*.
- 4. **Office Locations:** How many office locations does your organization have? *Please include the locations of your organization.*
- 5. **Data Center Locations:** How many data centers does your organization utilize to provide services/products to the client? *Please include the locations of the data centers utilized by your organization.*
- 6. **Business Entity:** What is your business entity type?
- *Example: Sole Proprietorship, Partnership, C Corporation, S Corporation, Limited Liability Corporation (LLC), Limited Liability Partnership (LLP)
- 7. How many employees and contingent workers do you have in your organization? Use a scale.
- *Example: 1-10, 10-50, 50-100, 100-500, 500-1000, 1000 or more
- 8. **Physical Access:** Does your organization need to be onsite or offsite to provide services/products to the client?
- 9. **System and Equipment Access:** Will your organization use your own systems and equipment to perform the services or will your organization need access to the client's systems, equipment and network?
- 10. **Description of Data:** What data is needed to provide the services/products to the client? *Example: Name, Social Security Number, Trade Information, Source Code

11. Access to Data: How is your organization accessing client data?

*Example: Is the data supposed to be sent to your organization via email or will the data need to be uploaded to an application?

*Note: For third-parties that are providing an application to perform the services, please specify whether the application will be an internally hosted solution, cloud-based solution (i.e. SaaS, IaaS, PaaS), or a traditional web-based application (i.e. eBay, WebEx, online banking application)

- 12. **Data Storage:** Does your organization outsource data storage or does your organization utilize its own databases to store data?
- 13. **Segregation of Data:** Does your organization's database structure allow segregation of sensitive client data?
- 14. **Independent Attestations:** Does your organization have independent attestations such as (i.e. ISO 27001, SSAE-18, PCI- DSS, ISO 9001)?

Preliminary Risk Questionnaire

For all questions, please provide a response. If it is not applicable, please provide a response of N/A.

• Information Security

- Does your organization have documented information security policies and procedures?
- How often are the information security policies and procedures reviewed and updated?
- Who in the organization is responsible for reviewing and updating the information security policies and procedures?
- o Does your organization have privacy policies and procedures?
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- Who in the organization is responsible for reviewing and updating the privacy policies and procedures?
- What methods of encryption are utilized for data at rest and in transit?
- Are the encryption methods utilized FIPS 140-2 approved?
- O Does your organization utilize firewalls to filter incoming data and information from the internet into your company network?

- O Does your organization perform penetration testing at least once per year to determine if unauthorized access to the computer network and malicious activity is possible?
- o Does your organization perform vulnerability testing at least once per year in order to identify vulnerabilities within the network?
- O Does your organization perform background checks on employees and contingent workers prior to onboarding them?
- o Does your organization utilize multi-factor authentication?
- o Does your organization utilize scan cards or biometric scans to grant employees and contingent workers access to the building and data centers where data is stored?
- o If offering a technology product, does the organization utilize software development life cycle (SDLC) or Agile to build and maintain technological product?
- Does the technological product undergo information security testing and quality assurance testing prior to deployment?

Risk Management

- Does your organization have an enterprise risk management framework implemented at your organization?
- Does your organization have documented enterprise risk management policies and procedures?
- Who in the organization is responsible for reviewing the enterprise risk management policies and procedures?
- Does your organization utilize an outside third-party to provide services/products to the client?
- Does your organization have a third-party risk management program (TPRM)?
- Does your organization include right-to audit clauses in contracts with third-parties?
- Does your organization have a certificate of insurance (COI)? *Please attach a copy of your COI*.

Business Continuity/Disaster Recovery

- Does your organization have a business continuity plan?
- How often is the business continuity plan updated?

- Does your organization conduct business continuity tests once per year?
- Does your organization have a disaster recovery plan?
- How often is the disaster recovery plan updated?
- Does your organization conduct disaster recovery tests once per year?
- Does your organization have business continuity and/or disaster recovery sites?
- Are the business continuity/disaster recovery sites located in the United States or outside the United States? *Please include the locations of business continuity/disaster recovery sites?*

*Note: Questions can be utilized to determine if outsourcing to a third-party is within the risk appetite for third-party risk management. To determine if a third-party fits within the TPRM risk appetite, TPRM should utilize the questions in the preliminary DDO and assign each question a weighted score.

- TPRM should work with the risk SMEs for each risk area to assign the correct score to each question.
- Each question in the preliminary DDQ reflects corporate, industry and regulatory standards for each risk area (i.e. information security, business continuity, disaster recovery, financial, compliance, and reputational).
- To produce a preliminary residual risk score, the third-party should complete the preliminary DDQ and the preliminary DDQ should assign a score based on the responses provided by the third-party.
- The preliminary residual risk score should be based on a preliminary residual risk scoring scheme that is determined and approved by TPRM, the risk SMEs, ERM/ORM. It should be automated within the preliminary DDQ.
- The preliminary residual risk scoring scheme represents the third-party risk appetite for the organization. Please refer to the example below.

| Residual Risk Score | Residual Risk Classification | Inside or Outside TPRM Risk Appetite | Action Required |
|------------------------|---------------------------------|---|---------------------------------|
| 25-30 | Very Low | Inside | Move forward with TPRM process. |
| 21-25 | Low | Inside | Move forward with TPRM process. |
| 16-20 | Medium | Inside | Move forward with TPRM process. |

| 6-15 | High | Outside | Find an alternative third-party or ask for independent attestation. If independent attestation exists, move forward with TPRM process. |
|------|-----------|---------|--|
| 0-5 | Very High | Outside | Do not utilize third-party. Find an alternative third-party. |

• All residual risk scores should be recorded in the residual risk register. When performing data analytics, TPRM should determine the percentage of third-parties within the third-party population that fit within the defined third-party risk appetite as defined by the residual risk scoring scheme utilized in the preliminary DDQ.